PETITION FOR ZONING RE-CLASSIFICATION AND/OR SPECIAL EXCEPTION 40

TO THE ZONING COMMISSIONER OF BALTIMO	ORE COUNTY:
	legal owner of the property sit "e in Baltimore
	and plat attached hereto and made a part hereof,
	nerein described property be re-classified, pur sant
to the Zoning Law of Baltimore County, from an	
zone; for the fo	ollowing reasons.
	ELECTION
	DISTRICT:
	TYPE
	HEARING:
American Company of the Company of t	HINALI 24
and (2) for a Special Exception, under the said Z	oning Law and Zoning Regulations of Baltimore
County, to use the herein described property, fo	
A committee of the first transfer of the fir	
Property is to be posted and advertised as	prescribed by Zoning Regulations.
	classification and/or Special Exception advertising,
	adopted pursuant to the Zoning Law for Baltimore
County.	adopted parsuant to the zoning taw tor Datamore
SC CORPORATION	B. Lat B. Hack
73000	Robert M. Koch
J. J. January Contract Transporter	Legal Owner
Programme 21 Unit Pood	
Address 21 West Road	Address 7233 German Hill Road
Towson, Md. 21204	Baltifmore, Md. 21222
	and the first of the Area and the second of the second
Petitioner's Attorney	Protestant's Attorney
Address 305 W. Cheryperhe live	
	f Baltimore County this 7thday
ORDERED By The Zoning Commissioner of	
and that the	
A.A.C.	subject matter of this petition be advertised, as
required by the Zoning Law of Baltimore Count	y, in two newspapers of general circulation through-
required by the Zoning Law of Baltimore Count out Baltimore County, that property be posted,	y, in two newspapers of general circulation through- and that the public hearing be had before the Zoning
required by the Zoning Law of Baltimore Count out Baltimore County, that property be posted, a Commissioner of Baltimore County in Room 10	ty, in two newspapers of general circulation through- and that the public hearing be had before the Zoning 36, County Office Building in Towson, Baltimore
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IDCA APPLICATION FOR IDCA NO. ____SP SPECIAL EXCEPTION AND OR SPECIAL PERMECE VED TO THE ZONING COMMISSIONER OF BALTIMORE COUNTY Exception ____ IN A DR-16 __ ZONE TO USE THE HEREIN DESCRIBED PROPERTY FOR _a 180 bed convalescent home THE PROPERTY IS EXPECTED TO BE MPROVED AS FOLLOWS: Lot 5, Plat 2 Beverly Farms GROSS SITE AREA 2.03 acres DEED REF. Plat Book 4. Folio 106 50+ % OF OVERALL SITE WILL REQUIRE GRADING. ____ BUILDING SIZE Offset** GROUND FLOOR ____ X ___ AREA 25,650 sq. ft. NUMBER OF FLOORS 2 TOTAL HEIGHT 24' FLOOR AREA RATIO = TOTAL FLOOR AREA DIVIDED BY SITE AREA = ____. 2871___ BUILDING USE Offices and GROUND FLOOR Patient Rooms OTHER FLOORS Ancillary services and patient rooms REQUIRED NUMBER OF PARKING SPACES GROUND FLOOR 1 SPace/10 beds other FLOORS _____ TOTAL __18 ARFA OF SITE TO BE PAVED TO ACCOMMODATE REQUIRED PARKING SPACES ___ 6480 _54 _ ft ____ (PAVED AREA MAY BE ESTIMATED BY MULTIPLYING REQUIRED NUMBER OF SPACES BY 360) WATER: PUBLIC | PRIVATE, TYPE OF SYSTEM 12" Water main in front of The site of the Market Color of the Article of the Color SEWER: # PUBLIC | PRIVATE, TYPE OF SYSTEM 8" sanitary line in front of Michael J. Batza, Jr., Vice Pres. ADDRESS 7233 German Hill Road ADDRESS ____ 21 West Road ____ Towson, Md. 21204 Baltimore, Md. 21222 THE PLANNING BOARD HAS DETERMINED ON 2-19-19-19 THAT THE PROPOSED DEVELOPMENT OFFICE OF PLANNING & ZONING

BALTIMOFE COUNTY, MARYLAND

	T. Ch. Billsworth N. Diver, P.E.	
	Chief, Bureau of Engineering	
		<u> </u>
ng Ta		
	PROJECT NAME: Koch Property	
10.0		

SUBJECT: SUBDIVISION REVIEW CONVENTS

PROJECT NUMBER: IDCA NO. 79-19X TENTATIVE PLAN German Hill Road, Opposite Ridgeshire Road DEVELOPMENT PLAN FIMAL FLAT

The sanitary sewerage study, which has been submitted by the Petitioner in compliance with the Baltimore County Bureau of Engineering comments (May 16, 1979) for this Project has been reviewed.

determined to be more than adequate for the projected sewage flows from this proposed Nursing Home.

change in use will not adversely affect the system; and, as the submitted sanitary

END: EAM: FUR: SS

MAY 15 1979

OFFICE OF PLANNING & ZONING

200 FT. SCALE MAPS, WHICH ARE ATTACHED HERETO, HEREBY MAKE APPLICATION TO FILE FOR A SPECIAL & ZONING

DATE: July 5, 1979.

PFELIMINARY PLAN

These comments are supplementary to those transmitted to your office, dated

SUPPLEMENTARY SANITARY SEWER COMMENTS:

The existing public sanitary sewerage and sewage pumping facilities have been

There are no dry weather flow problems reported in the area. The requested sewerage study has been approved, this project is recommended for approval.

ELLSWORTH N. DIVER, P.E. TIK' Chief, Bureau of Engineering

RE: PETITION FOR SPECIAL EXCEPTION N/S of German Hill Rd., 214.37' W of Beverly Rd., 12th District

: BEFORE THE ZONING COMMISSIONER

ROBERT M. KOCH, Petitioner

OF BALTIMORE COUNTY

: Case No. 80-77-X

:::::::

ORDER TO ENTER APPEARANCE

Mr. Commissioner:

Pursuant to the authority contained in Section 524.1 of the Baltimore County Charter, I hereby enter my appearance in this proceeding. You are requested to notify me of any hearing date or dates which may be now or hereafter designated therefore, and of the passage of any preliminary or final Order in connection therewith.

Peter Max Zimmerman Deputy People's Counsel

L. 10, Hessian, III John W. Hessian, III People's Counsel for Baltimore County County Office Building Towson, Maryland 21204

I HEREBY CERTIFY that on this 29th day of August, 1979, a copy of the aforegoing Order was mailed to Mr. Robert M. Koch, Petitioner, 7233 German Hill Road, Baltimore, Maryland 21222; and Mr. Earl L. Linehan, President, MSC Corporation, Contract Purchaser, 21 West Road, Towson, Maryland 21204.

BALTIMORE COUNTY

ZONING PLANS

ADVISORY COMMITTEE

PETITION AND SITE PLAN

EVALUATION COMMENTS

State of the state

STECT: SUBDIVISION REVIEW CONDENTS

DATE: May 16, 1979

FFCM: Ellsworth N. Diver, P.E. Chief, Bureau of Engineering

IDCA PLAN PRELIMINARY PLAN PROJECT NAME: Koch Property PROJECT MUMBER: IDCA NO. 79-19X TENTATIVE PLAN German Hill Road, DEVELOPMENT PLAN Opposite Ridgeshire Road FINAL PLAT

This application for special exception (No. 79-19X) was received by the Developers Design Approval Section on April 25, 1979, and we comment as follows:

Water: (First Zone of Water Service) Urban Area

There is a public 12-inch water main in German Hill Road. There are no problems with water service in this area. This property is within the Urban-Rural Demarcation Line and in an area designated "Existing Service" on Baltimore County Water Plan W-23A, as amended. As the requested change in use will not adversely affect the system, this project is recommended for approval.

Sanitary Sewer: (Bread and Cheese Creek Interceptor and Pumping Station - Back River Waste Water Treatment Plant) Bread and Cheese Creek - 7.11 mgd

There is public 8-inch sanitary sewerage in German Hill Road. There are no dry weather flow problems reported in the area. This property is within the Urban-Rural Demarcation Line and in an area designated "Existing Service" on Baltimore County Sewerage Plan S-23A, as amended.

As the proposed use will subject the existing sanitary sewer to a considerable increase in sewage flows, a sanitary sewerage study is required for review by the Bureau of Engineering to determine the adequacy of the existing sanitary sewerage. This project is denied until approval of the sanitary sewer study.

Storm Drains: (Bread and Cheese Creek - Back River - Chesapeake Bay)

There are known flooding problems downstream. The Petitioner indicates a proposed increase of onsite impervious area of approximately 32,130 square feet. As this property, subject to Baltimore County Storm Water Management Policy, will present no additional impact downstream from the proposed development/use of this property, this project is recommended for approval. Estimated 100-year design storm runoff increase of 1.52 cfs.

PRECEIVED CLIENT NOTIFICATION OF ELLEWORTH N. DIVER, P.E.

MAY 21 1979 Chief, Bureau of Engineering

END: EAM: FWT.: SS cc: S. Bellestri

UFFICE OF

PLANNING & ZONING

Mr. Robert M. Koch

cc: Carroll Holzer, Esquire 7233 German Hill Road 1000 Maryland Trust Building Baltimore, Maryland 21222 Baltimore, Maryland 21202

BALTIMORE COUNTY OFFICE OF PLANNING & ZONING

County Office Building 111 W. Chesapeake Avenue Towson, Maryland 21204

Your Petition has been received and accepted or filing this

Zoning Commissioner

Petitioner Robert M. Koch Petitioner's Attorney Carroll Holzer, Esq. cc: Mr. Robert F. Poremski

Chairman, Zoning Plans Advisory Committee

Pursuant to the advertisement, posting of property, and public hearing on the shows R tition and it appearing that by reason of the requirements of Section 502.1 of the Baltimore County Zoning Regulations having been met, the Special Exception for the construction and operation of a 180-bed convalescent home should be granted. IT IS ORDERED by the Zoning Commissioner of Baltimore County, this 26th day of September, 1979, that the herein Petition for Special Excep-

tion for a 180-bed convalescent home should be and the same is GRANTED, from and after the date of this Order, subject, however, to the following re-

1. The planting of four foot high compact screening along the frontage of German Hill Road and the east property line. 2. Approval of a site plan by the Department of Public Works and the Office of Planning and Zoning, including landscaping and screening approval by-

baltimore county

(301) 494-3211

John D. Seyffert

office of planning and zoning

TOWSON, MARYLAND 21204

Mr. William Hammond, Zoning Commissioner

Property Owner: Robert M. Koch

Existing Zoning: D.R.16

Zoning Advisory Committee

Towson, Maryland 21204

Dear Mr. Hammond:

Acres: 2.03

District: 12th

bearing on this petition.

the east side of the driveway.

Office of Planning and Zoning

Baltimore County Office Building

3. That said Special Exception be utilized within five years or become null and voic.

the Current Planning and Development Division.

Zoning Commissioner of Baltimore County

Pursuant to the advertisement, posting of property and public hearing on the above petition and it appearing that by reason of the above re-classification should NOT BE HAD, and/or the Special Exception should NOT BE IT IS ORDERED by the Zoning Commissioner of Baltimore County, this_____day

of_____, 127 __, that the above re-classification be and the same is hereby

DENIED and that the above described property or area be and the same is hereby continued as and

to remain a____zone; and/or the Special Exception for____

be and the same is hereby DENIED.

Comments on Item #257, Zoning Advisory Committee Meeting, June 29, 1979, are as follows:

Proposed Zoning: Special Exception for a 180 bed convalescent home (IDCA 79-19-X)

This office has reviewed the subject petition and offers the following comments. These comments

are not intended to indicate the appropriateness of the zoning in question, but are to assure that

Four foot high compact screening must be provided along the frontage of the property and along

all parties are made aware of plans or problems with regard to development plans that may have a

Location N/S German Hill Road 214.37 W. Beverly Road

August 28, 1979

Very truly yours,

Current Planning and Development

BALTIMORE COUNTY ZONING PLANS ADVISORY COMMITTEE

August 31, 1979

COUNTY OFFICE BLDG. 111 W. Chesapeaka Ave

Bureau of

Engineering

Bureau of Fire Prevention

Health Department

Project Planning

Building Department

Zoning Administration

Board of Education

Industrial

Department of Traffic Engineering

State Roads Commission

Mr. Robert M. Koch Nicholas B. Commodarí Chairman

7233 German Hill Road Baltimore, Maryland 21222

RE: Item No. 257 Petitioner - Robert M. Koch Special Exception Petition

Dear Mr. Koch:

The Zoning Plans Advisory Committee has reviewed the plans submitted with the above referenced petition. The following comments are not intended to indicate the appropriateness of the zoning action requested, but to assure that all aprties are made aware of plans or problems with regard to the development plans that may have a bearing on this case. The Director of Planning may file a written report with the Zoning Commissioner with recommendations as to the suitability of the requested zoning.

Because of your proposal to locate a two-story nursing home, containing 180 beds, on this currently vacant property, this Special Exception hearing is required. The property is completely surrounced by a cemetery, to the north, east and west while individual dwellings exist directly opposite this site and fronting on Ridgeshire Road. Particular attention should be afforded the comments of the Office of Current Planning concerning proposed landscaping and screening.

Enclosed are all comments submitted from the Committe to this office. The remaining members felt that no comment was warranted. This petition is accepted for filing on the date of the enclosed filing certificate. Notice of the hearing date and time, which will be held not

Item No. 257 Petitioner - Robert M. Koch Special Exception Petition

less than 30 nor more than 90 days after the date on the filing certificate, will be forwarded to you in the near future.

August 9, 1979

Zoning Agenda Meeting of 6/29/79

NICHOLAS B. COMMODARI

Zoning Plans Advisory Committee

NBC:hk

Enclosures

battimore county

TOWSON, MARYLAND 21204

William E. Hammond Office of Planning and Zoning

Touson, Maryland 21:204

Item No. 257

Gentlemen:

Baltimore County Office Building

Attention: N. Commodari, Chairman

Ro: Property Owner: Robert M. Koch

Zoning Advisory Committee

Department of Public Morks.

Location: N/S German Hill Rd. 214.37' W Beverly Rd.

Pursuant to your request, the referenced property has been surveyed by this

to be corrected or incorporated into the final plans for the property.

() 2. A second means of vehicle access is required for the site.

MICHEDS the maximum allowed by the Fire Department.

() 7. The Fire Provention Bureau has no comments, sythis time.

() 3. The wehicle dead and condition shown at

Bureau and the comments below marked with an "x" are applicable and required

(x) 1. Fire hydrants for the referenced property are required and shall be

located at intervals or 300 feet along an approved road in accordance with Baltimore County Standards as published by the

Fire Prevention Code prior to occupancy or beginning of operations.

comply with all applicable requirements of the National Fire Protection Association Standard No. 101 "Life Safety Code", 1976

lire department

(301) 825-7310

Paul H. Reincke

cc: Carroll Holzer, Esquire Constable, Alexander & Daneker 1000 Maryland Trust Building Calvert and Redwood Streets Baltimore, Maryland 21202

Mr. Robert EPoremski Development Engineers 342 Old Joppa Road Fallston, Maryland 21047

TOWSON, MARYLAND 21204 THORNTON M. MOURING, P.E. DIRECTOR

5 & 6 SE 19 Pos. Shts. SE 2 E Topo 96 Тэж Мар

F-NE Key Sheet

July 20, 1979

Mr. William E. Hammond Zoning Commissioner County Office Building Towson, Maryland 21204

> Re: Item #257 (1978-1979) Property Owner: Robert M. Koch N/S German Hill Rd. 214.37° W. Beverly Rd. Existing Zoning: DR 16 Proposed Zoning: Special Exception for a 180 bed convalescent home (IDCA 79-19X) Acres: 2.03 District: 12th

Dear Mr. Hammond:

The following comments are furnished in regard to the plat submitted to this office for review by the Zoning Advisory Committee in connection with the subject item.

Comments were supplied for this property for Project IDCA 79-19%.

German Hill Road, an existing County road, is improved as a 40-foot closed section roadway on a right-of-way of varying width (57 to 50 feet at this location). No further highway improvements are proposed at this time.

The entrance locations are subject to approval by the Department of Traffic Engineering, and shall be constructed in accordance with Baltimore County Standards. Sediment Control:

Development of this property through stripping, grading and stabilization could result in a sediment pollution problem, damaging private and public holdings downstream of the property. A grading permit is, therefore, necessary for all grading, including the stripping of top soil. Storm Drains:

Provisions for accommodating storm water or drainage have not been indicated on the submitted plan.

The Petitioner must provide necessary drainage facilities (temporary or permanent) to prevent creating any nuisances or damages to adjacent properties, especially by the concentration of surface waters. Correction of any problem which may result, due to improper grading or improper installation of drainage facilities, would be the full responsibility of the Petitioner.

Water and Sanitary Sewer:

There is a public 12-inch water main and 8-inch public sanitary sewerage in German

ELLSWORTH N. DIVER, P.E. Chief, Bureau of Engineering

END: EAM: FWR: SS

department of permits and licenses TOWSON, MARYLAND 21204 (301) 494 3610

JOHN D. SEYFFERT DIRECTOR

July 9, 1979

Mr. William E. Hammond, Zoning Commissioner Office of Planning and Zoning County Office Building Towson, Maryland 21204

Dear Mr. Hammond:

Comments on Item # 257Zoning Advisory Committee Meeting, June 29, 1979 are as follows:

Property Owner: Robert M. Koch N/S German Hill Road 214.37' W. Beverly Road Existing Zoning: D.R. 16

Proposed Zoning: Special Exception for a 180 bed convalescent home (IDCA 79-19-X)

2.03 Acres: 12th District:

The items checked below are applicable:

XA. Structure shall conform to Baltimore County Building Code (B.O.C.A.) 1970 Edition and the 1971 Supplement, State of Maryland Code for the Handicapped and aged and other applicable codes.

XB. A building permit shall be required before construction can begin.

XC. Additional sprinkler Permits shall be required.

D. Building shall be upgraded to new use - requires alteration permit.

E. Three sets of construction drawings will be required to file an application for a building permit.

XF. Three sets of construction drawings with a registered Maryland Architect or Engineer's original seal will be required to file an application for a building permit.

G. Wood frame walls are not permitted within 3'0" of a property line. Contact Building Department if distance is between 3'0" and 6'0" of property line.

H. Requested setback variance conflicts with the Baltimore County Building Code. See Section

I. No Comment.

XJ. Comment: Building to conform with Building Code requirements for

NOTE: These comments reflect only on the information provided by the drawing submitted to the office of Planning and Zoning and are not to be construed as the full extent of any permit.

battimore county department of health TOWSON, MARYLAND 21204 DONALD J. ROOP, M.D., M.P.H. DEPUTY STATE AND COUNTY HEALTH OFFICER

August 9, 1979

Mr. William E. Hammond, Zoning Commissioner Office of Planning and Zoning County Office Building Towson, Maryland 21204

Dear Mr. Hammond:

Comments on Item #257, Zoning Advisory Committee meeting of June 29, 1979, are as follows:

Property Owner:

Robert M. Koch N/S German Hill Rd. 214.37' W Beverly Rd.

Location: Existing Zoning: D.R. 16 Proposed Zoning: Special exception for a 180 bed convalescent home (IDCA 79-19-X)

2.03 Acres: 12th District:

Metropolitan water and sewer exist. Prior to approval of a building application, complete plans and specifications of the building and type of equipment to be used for the food service operation must be submitted to and approved by the Maryland State Department of Health, Mental Hygiene, Plans Review and Approval Section.

Prior to new installation/s of fuel burning equipment and/or incinerators, the owner should contact the Division of Air Pollution Control, 494-3775, to obtain requirements for such installations before work begins.

> Tan J. Torrest, Director BUREAU OF ENVIRONMENTAL SERVICES

cc: J. A. Butcher I. Snyder

IJF/JRP/fthg.

W. L. Phillips

() 4. The site shall be made to comply with all applicable parts of the (x) 5. The buildings and structures existing or proposed on the site shall

Edition prior to occupancy.

() 5. Site plans are approved as drawn.

Noted and George M Weisomer

STEPHEN E. COLLINS

August 23, 1979

Mr. William Hammond Zoning Commissioner County Office Building Towson, Maryland 21204

> Item No. 257 - ZAC - June 29, 1979 Robert M. Koch Property Owner: Location:

N/S German Hill Road 214.37' W Beverly Rd. D.R. 16 Existing Zoning: Special Exception for a 180 bed Proposed Zoning: convalescent home (IDCA-79-19-X)

2.03 Acres: 12th District:

The existing D.R. 16 zoning can be expected to generate approximately 240 trips per day and the sproosed Special Exception for a convalescent home can be expected to generate 485 trips per day.

> Very truly yours, Michael S. Flanigan Engineer Associate II

MSF/hmd

BOARD OF EDUCATION OF BALTIMORE COUNTY

TOWSON, MARYLAND - 21204

Date: Junw 21, 1979

Mr. S. Eric DiNenna Zoning Commissioner Baltimore County Office Building Towson, Maryland 21204

Z.A.C. Meeting of: June 29, 1979

RE: Item No: 256, 257, 258 Property Owner: Location: Present Zoning: Proposed Zoning:

> District: No. Acres:

Dear Mr. DiNenna:

All of the above have no bearing on student population.

Very truly yours, 1. Wich believed W. Nick Petrovich, Field Representative

T. BAYARD WILLIAMS, JR., VICE-PRESIDE MARCUS M. BOTSARIS

MRS. MILTON R. SMITH, JR. RICHARD W. TRACEY, D.V.M.

BALTIMORE COUNTY, MARYLAND

INTER-OFFICE CORRESPONDENCE

William E. Hammond Zoning Commissioner

August 30, 1979

John D. Seyffert, Director FROM Office of Planning and Zoning

SUBJECT Petition #80-77A. Item 257

Petition for Special Exception for Convalescent Home North side of German Hill Road, 214.37 feet West of Beverly Road Petitioner - Robert M. Koch

12th District

HEARING: Tuesday, September 11, 1979

The proposed use would be appropriate here. If granted, a detailed landscaping plan should be submitted to the Division of Current Planning and Development for their approval.

JDS:JGH:rw

CIVIL ENGINEERS

342 OLD JOPPA ROAD - FALLSTON, MD, 21047

879-3253

DEVELOPMENT ENGINEERS

DESCRIPTION TO ACCOMPANY PETITION FOR SPECIAL EXCEPTION ON 7308 GERMAN HILL ROAD

Beginning for the same at a point on the North side of German Hill Road, 214.37 feet from Beverly Road. Being known as Lot 5 as shown on Plat No. 2 of Beverly Farms as recorded in the Land Records of Baltimore County in Plat Book & Folio 106. Saving and excepting all that portion currently zoned DR 5.5.

Also known as 7308 German Hill Road.

THE PLANS AG 13 79 TM

September 26, 1979

J. Carroll Holzer, Esquire 305 West Chesapeake Avenue Towson, Maryland 21204

> RE: Petition for Special Exception N/S of German Hill Road, 214.37' W of Beverly Road - 12th Election Robert M. Koch - Petitioner NO. 80-77-X (Item No. 257)

Dear Mr. Holzeri

I have this date passed my Order in the above referenced matter in accordance with the attached.

Very truly yours,

WILLIAM E. HAMMOND Zoning Coramissioner

WEH/srl

Attachments

cc: Mr. Earl L. Linehan, President MSC Corporation 21 West Road Towson, Maryland 21204 John W. Hessian, III, Esquire People's Counsel

Church Hospitai Corporation 100 North Broadway Baltimore Maryland 21231

August 7, 1979

Mr. Tarl L. Linehan President MSC Corporation 21 West Road Towson, Maryland 21264

Dear Mr. Linehan:

I am responding to your letter of June 20 to Mr. T. G. Whedbee, Jr. Mr. Whedbee is on vacation and asked that I write to you concerning your proposed nursing home to be built in Dundalk.

Based on the information you have provided us, we support your application for a comprehensive nursing home. As you know a major portion of our patients reside in Dundalk some of whom need referral to a nursing home with skilled nursing capabilities. Our experience would seem to indicate there is a shortage of such care in the Dundalk area.

We are, of course, interested in exploring cooperative relationships including a transfer agreement with your nursing home. As you know our sister organization, The Medical Center of Dundalk, is geographically close to your proposed center and could be available for episodic acute care to your patient population.

Please keep us posted on the progress of your application and feel free to contact either Mr. Whedbee

Yours very truly,

cc: Mr. T. G. Whedbee, Jr. Mr. George W. Mason



or myself.

Franklin Square Hospital

9000 Franklin Square Drive - Baltimore, Md. 21237 - 391-3900

August 2, 1979

Mr. Earl Lincham MSC Corporation 21 West Road Baltimore, MD 21204

Dear Mr. Linoham,

Pursuant to our earlier conversation regarding the establishment of a new extended care facility in the Dundalk area of Baltimore County, I would certainly agree that there is a definite need for the above. Franklin Square Hospital is rapidly expanding it's bed capacity to meet the needs of the flourishing surrounding population. As a result, our hospital is experiencing a greater number of requests for nursing home placements, with families specifically asking for placement in this area. Our department of social work is always in search of both skilled and comprehensive beds for our patients who have both Medicare and Medical Assistance insurance.

I am definitely of the opinion that an additional 180 nursing home beds in eastern Baltimore County would be most beneficial to the patients admitted to Franklin Square Hospital, as well as the community it serves. I will be looking forward to hearing from you regarding this venture. Good Luck!

> Janet Rafky, Director Department of Social Work

B. C. VENERACION, JR., M.D., P.A. 3401 DUNDALK AVENUE BALTIMORE MARYLAND 21222 TELEPHONE 284-6800

Eay 17, 1979

Mr. Edward Burchell MSC Corporation 21 West Road Towson, Maryland 21204

Dear Ed:

I received your letter concerning the nursing care facility proposed for the Dundalk area and I, of course support your project fully. Being a life-long resident of Dundalk and also working in the health care field in Dundalk, I have observed that we do have a large population of people who are serior citizens . A large number of these people would at some time or other most probably need the facilities of a nursing home. The convenience of having that nursing facility in the Dundalk area would certainly be an asset. The patient and his family, not to mention the doctor caring for him, would certainly benefit from this convenience.

Wishing you success in your project and pledging my support.

Wester Vincenny Charlotte Veneracion

Executive Vice President

Pot. 50, #2

DR. ALBERT R. PERRELL

\$101 DUNGLOW RD.

BALTIMORE, MD. 21223

AT 4-7500

5/21/1

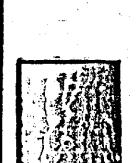
Mr. Edward A. Burchell 21 West Rd. Townson, Mr. 21204

Dear Sir:

It has been my belief for a number of years that the Dundalk area had been lacking a nursing facility and the mied is great.

Community and a destist by profession who practices in this area, I come intocontact with a great many people with health problems.

Ot is my belief a nursing Centur will help a great deal. Dencerely yours, On albert & Percelli



may 22, 1979

To whom it may concun;

My name is Dolores Mace. I am a Picensed Practical nurse. I have worked in a nursing home in the Essep area for 2 yrs.

I strongly feel that the Dundalk afea needs its

I strongly feel that the Dundalk afea needs its own newsing home. It is a community that maintains a large amount of elderly residents. It is important that relatives live close by, so they may visit the member of the family who resides in the nursing home frequently. I have had a number of people tell me they wished there was at nursing frome in this

A have been made owner M.S.C. wishes to build a Nursing facility in Dundalk. Dersonally think it is greatly needed, and a Dersific Stelea.

Dolon Maco LPM.

Dundalk UNITED METHODIST CHURCI

t 1. 31 May 79

Dear Ed.

Wondering what progress

you have been making...
at our last minister win

I mentioned that you

were endeavoring to

establish in the area.

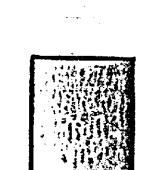
There was some efforession

of delight from the eight

clergy in attendance.

Best wishes

Righ Banch



86 Northship Road Dundalk, Maryland 21222 May 31, 1979

MR. EDWARD A. BURCHELL MSC CORPORATION 21 West Road Towson, Maryland 21204

Dear Mr. Burchell:

My husband and I have read the brochure "Quality of Life" you ment to our daughter, Margaret Evans. We are very thankful and pleased your company is the organization having enough foresight and sensitivity to plan on building a nursing and home-away-from-home facility for the elderly in our community.

Having two maiden sunts who are 37 and 30, the younger one already encountering problems from rheumtail arthritis, we are certain your plans will fill their requirements. There are so many others in our community who will need your services and yet be close to their families and friends.

Our best wishes for your successful endeavor.

Yours truly,

Margaret N. / Proope Hr. & Hrs. Charles B. Brookes Walter Dabrowski Graceland Park Funeral Chapel

1005 DUNDALK AVENUE

PHONE 301/633-6630

BALTIMORE, MARYLAND 21224

06/08/1979

MSC Corporation
21 West Road
Towson, Maryland 21204

RE: New Nursing Center in Dundalk

Dear Mr. Burchell:

In our recent discussion related to your organizations thoughts about building a new nursing center in the Dundalk area, we endorse without hestitation your project.

The need for new nursing home beds is most critical in Southeast Baltimore County, and in our opinion Dundalk is an ideal location for such a center.

MSC is to be commended for its programs for the residents, and the article in the American Health Care Association Journal was of special interest.

Your organization has our full support for your project and best wishes for continued success:

Very truly yours,

Malter Dabrowski

Malter Dabrowski

Badal Lahonski

Beulah Dabrowski

ST. GEORGE'S & ST. MATTHEW'S

EPISCOPAL CHURCH

2900 DUNLEER ROAD

DUNDALK, MARYLAND 21222

June 12, 1979

Mr.Edward A. Burchell Vice President-Finance MSC Corporation 21 West Road Towson, Maryland 21204

Dear Mr. Burchell:

I am thankful and enthused by the prospect of getting a much needed facility of nursing home care in the general area. We are in need of a facility such as you are proposing. Many of our citizens are of the fall years and in need of your services.

Many of our people have had to place their mate or parents in mursing homes located in Towson and other areas far removed from this community. It has created hardships upon the families due to travel and inconvenience. having a home in this area will be agreat benefit to them and I believe that it will be well supported.

Thank you for giving me the opportunity to know of your endeavor and to offer you my full support. Please feel free to use my name as an enthusiastic supporter in any area of advertising or other means of support.

Sincerely Yours:

The Rev. Mathew D. Wilmoth, Jr. Rector

St. George & St. Matthew's Church
2900 Dunleer Raod
Baltimore, Maryland 21222
Phone: 284-6242

ST. RITA'S RECTORY 2903 DUNLEER ROAD DUNDALK, MARYLAND 21222

May 14, 1979

MSC Corporation 21 West Road Towson, Maryland 21204

Dear Mr. Burchell:

Over the past few months, we have discussed from time to time, the possibility of the MSC Corporation establishing a nursing home in the Dundalk area. As I have stated to you before, I do feel that there is a great need for nursing care in this section of Baltimore county. I have been working with the people of the Dundalk area for the past six years, and on many occasions, have helped families find nursing homes for their relatives. Because of the distances to which relatives and friends, particularly older friends had to travel to visit, many of the patients were without visitors for extended periods of time. A nursing home in the area would alleviate the demand for care as well as the difficulty of visitation.

After speaking with you at length about the drawbacks of the only available land sites, and after checking out the proposed site itself, I do feel that by proper landscaping, a very desirable atmosphere can be provided. I do hope that your corporation will be able to provide the needed services which you can offer to our community.

If I may be of any assistance in the future, please do not hesitate to call upon me.

Sincerely,

Rev. Ronald P. Pytel

Associate Pastor

Mar. : 0 10 : 0

May 15, 1979

Mr. Edward A. Burchell Vice-President, Finance MSC Corporation 21 West Road Baltimore, MD 21204

Dear Mr. Burchell,

I am aware that MSC Corporation is planning to build a 180 bed Comprehensive Care nursing home in the Domdalk area, and as the Director of Senior Programs at Dundalk Community College, I am enthusiastically in favor of the proposal.

As the Director of Senior Programs, I come into contact with many of the problems that strike our citizens as they grow older. The one insurmountable problem they voice is "Where will I go when I can't take care of myself?" Dundalk and its environs has a large population of older persons who really need a nursing home situated in the community.

Many of the older residents want to stay as close to their old homes as possible, and with a nursing home in the area it would help to insure the visits of friends, family and children of the residents.

There is so little available space left in Dundalk to build a nursing home. My advice is to build as soon as possible. It is very needed.

Sincerely,

(Mrs.) Bernadine Schnepf Director of Senior Programs

BS/dz

7200 Sollers Point Road Dundalk, Maryland 21222 (301) 282-6700

Towson, Essex, Rossville, A closer home would be appreciated and used.

PASTOR - RALPH GRAYSON BARRETT

Mr. Edward A. Burchell

Towson, Maryland 21204

MSC Corporation

Dear Mr. Burchell,

21 West Road

Vice-President - Finance

I hope that both the Central Maryland Health Systems Agency and the State Health Planning Agency will give you a favorable hearing and evaluation. I certainly endorse your interest, desire and intent in building a new

180 bed nursing center in the Dundalk Area. The location on German Hill road

Since hearing of your interest in Southeastern Baltimore County and the Dundalk Area in particular I have been hoping that your company might be

I delight in your interest and intent.

successful in developing a nursing home and service agency in the Dundalk Area. I have felt, ever since my arrival in Dundalk as pastor of the Dundalk United

Methodist Church (September 1373) that our area needed facilities of this nature. Why this has been so long coming I connot determine.

When persons from this parish have nursing home needs so often they go to

seems quite suitable. With sincere good wishes in your plans I hope this letter will adequately indicate my support and encouragement. This is my personal endorsement. The Administrative Board will not meet until Jume 12,1979. I will tell them of your

B. C. VENERACION, JR., M.D., P.A. 3401 DUNDALK AVENUE BALTIMORE, MARYLAND 21222

TELEPHONE 284-6800

May 17, 1979

Mr. Edward Burchell MSC Corporation 21 West Road Towson, Maryland 21204

Dear Ed:

I received your letter concerning a proposed 180 bed nursing home to be built in the Dundalk area and I agree with you that we have a need for one. Having in-hospital patients and realizing that you have to discharge them from an acute care set-up because of P.R.S.O. regulations and the like, some of these patients would greatly benefit from your proposed nursing home facility.

Let this letter reflect my support for your project.

B.C. Veneracion, Jr., M.D., P

26 Liberty Parkway Baltimore, Maryland 21222 May 18, 1979

MSC Corporation Mr Edward A. Burchell Vice President-Finance & Controller 21 West Road Towson, Maryland 21204

Dear Ed:

For many years I have seen a need in our community for a nursing home. Now more than ever with so many senior citizens residing in Dundalk, these people need to feel confident that when they are no longer able to care for themselves there will be a warm and convienent home for them within the community where most of them have spent all their lives.

After reading the article you sent me from the American Health Care Association Journal I feel MSC will provide our folks with a dignified and pleasant home atmosphere along with caring for their personal needs.

I do hope your project will proceed without delays.

Margaret H. Evans

DUNDALK CHAMBER OF COMMERCE, INC.

Post Office Box 8934 • Dundalk, Maryland 21222 • (301) 285-5890
37 Shipping Place Suite 2

August 15, 1979

Mr. Earl Linehan President Medical Services Corporation 21 West Road Towson, Maryland 21204

Dear Mr. Linehan:

Congratulations on your decision to locate in Dundalk. We are aware of the need for nursing home facilities in this area and would like to offer you our assistance and support in your endeavor.

I would like to invite you to attend the next luncheon meeting of the general membership of the Chamber. The meeting will be held on Thursday, September 13, 1979, at 12:30 in the Banquet Room at the Brentwood Inn. If you are free on that afternoon please call or write and confirm your attendance. County Executive Donald Hutchinson will be our guest speaker.

If we can be of any assistance to your organization, please call on me.

> Very truly yours, Patricia A. Winter Executive Director

cc: Mr. Dale T. Volz President

GEORGE W CONSTABLE (\V) CLAYTON W DANEKER THOMAS F COMBER. 340 RONALD L MAHER WILLIAM F BLUE DAVID C. DANEKER JAMES W. CONSTABLE MARK J. DANEKEH FRANK THOMAS HOWAR J CARROLL POTTE

CAROLE S. DEMILIO

ALEXANDER J. OGRINZ, III RICHARD E. JACKSON

CONSTABLE, ALEXANDER & DANEKER TOGO MARYLAND TRUST BUILDING CALVERT AND REDWOOD SIS BALTIMORE, MARYLAND 21202

ELKTON OFFICE 138 E MAIN ST ELKTON, MD 21921 1301 398 1844

August 3, 1979

TOWSON OFFICE THE CHESAPEAKE BLOG 305 W CHESAPEAKE AVE TOWSON, MD. 21204 (301) 828 - 9282

EASTON OFFICE IN TRED AVON SQUARE EASTON, MD. 21601 PLEASE REPLY TO. TOWS ON 1-(800) 492-9656

Stem 110. 257

METHODIST CHURCH

May 11,1979

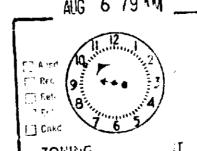
The Honorable William Hammond
Zoning Commissioner for Baltimore County County Office Building Towson, Maryland 21204

Re: Petition for Special Exception on 7308 German Hill Rd., Dundalk, Maryland

Dear Bill:

Please be advised that I represent the MSC Corporation, the contract purchaser of the above captioned property. The legal owner, Robert M. Koch, has entered into a Conditional Purchase Agreement with my client for the sale of his property to the MSC Corporation for the specific use, if permitted, of the property as the site for a 180-bed convalescent home.

The Planning Board of Baltimore County and all parties, departments, and agencies on record have agreed that this facility is not only an appropriate one, but a much needed one to serve the local community of Dundalk. In addition to the immediate need for the facility in the Dundalk area, my client is operating under a very short time constraint in regard to the contract with the legal owner. It is urgent that this matter be heard and a determination be reached prior to October 12, 1979. Because of the need for this facility and the financial considerations which are presented to my client by the Conditional Purchase Agreement, I would respectfully request that a hearing date be set as promptly as possible, based on the extenuating circumstances presented in this matter.



The Honorable Waliam Hammond August 3, 1979 Page Two

I recognize the burdens that have been placed upon you and your Deputy and the tremendous back-log with which you are faced, however, I would appreciate consideration in this regard, due to the hardship presented by any delay.

Thank you very much for your cooperation and sincere concern in this matter.

Very truly yours,

J. Carroll Holzer

JCH:jeh

American Health Care Association

QUALITY OF LIFE:

A Sense of

Independence Choice Interaction **Identity**



Claudia Lawlor, Food Supervisor, and Ruth Spencer, Dietary Aide, assist residents, Margaret Wenderoth, Eleanor Nolan, Clara Brushmiller, and Catherine Delanhanty prepare their favorite pie recipes at Caton Manor Nursing Center. Cooking is opportunity for these ladies to use skills that are dominant part of their past. Mr. Joseph Mirabello, in the background, is getting a head start on other residents by checking out what's cookin' for lunch.

pretzels, checkers, poker were stan-

resident-run cafe featuring coffee and

doughnuts in the morning hours,

encouraged resident responsibility and

choice in the morning routine. The

biggest and unexpected payoff was

that residents who avoided participa-

House in the Pines, Catonsville's

of initial efforts by thinning facility maintenance supervisor build in men's teams out with too many projects. New past and quadrupled with many new ideas required many steps to get staff and faces in attendance in six weeks. Beer,

residents supportive. Each facility team ranked which dard fare. program ideas to do by considering the percent of residents affected, usefulness to staff and resident, effective personnel use, likeliness to succeed, financial costs and regulatory obstacles.

The following Quality of Life efforts to encourage greater resident independence, identity, choice and interaction emerged:

Caton Manor Nursing Center's department heads and nursing assistants kicked off their "resident out to lunch" program with rotating staff members out of uniform taking out eight different residents weekly to a local restaurant. Partly aimed at giving staff opportunity to relate socially to residents.

Some 20 percent of Belvedere Nursing Center's residents became involved in in-house volunteer corps. They welcomed new residents, hosted activity programs for confused residents, worked for local charities. Building on their past experience paid off with recent recognition by the March of Dimes for assembling 30,000 fund raising mailers for distribution and Baltimore R.S.V.P. for 32 residents completing on-site training course on volunteerism.

A regular men's stag party twice a month run by Randalistown Convalescent Center's administrator and

tion in performance type activity programs have found this to be a low risk social encounter where they meet

Caton Manor's Food Service supervisor, Claudia Lawlor, and assistants, building on residents' past skills and interests, encouraged residents to bake pies, cakes and prepare hor's doeuvres for regular Happy Hour at their weekly cooking club.

Janet Kimball, a Hammonds Lane resident, covers a lot of territory in her wheelchair helping to coordinate the young adult portion of a volunteer program that has over 75 individuals volunteering at the center at least once a month. This is one of many resident work roles designed to encourage greater independence and identity.

Hamilton Nursing Center's residents and families are spending more time in the living room than the halls due to a team effort by departments to make the living room setting lass institutional, lots of nursing staff encouragement and a more home-like setting created by . . . maintenance supervisor, Hank Lindhorst's addition of a fireplace, large aquarium, planters, a new

rug, resident-finished rocking chairs, tures and housekeeping's rearranging or furniture to more social-like setting. Total cost less than \$200.

New residents and staff at Frederick Nursing Center got to know each other at a recently formed small

Janet Kimball, 41 year old resident, (center, seated) directs daily visitors in Hammonds Lane Junior Volunteer Program, part of an overall program with 75 individual volunteers visiting the 100 residents in the Nursing Center at least once a month. Part of an overall program to encourage residents to assume roles of responsibility to the maximum of their abilities.



American Health Care Association Journal-July

discussion group where 4-6 new residents gather in lounge, sharing brief biographical background and discussing what is most difficult in adjusting to the nursing center. These topics estable and a common interest among new readants filled with anxiety and for whom social relationships need to be developed. The design of the groups built on past of residerits as way of building their ider "y in a new setting

where they know no one. Three times as many residents as expected attended Long Green Nursing Center's First Happy Hour with a full bar, sodas and snacks. Two residents assisted in shopping for snacks. About 25 percent of residents

attended House in the Pines, Bel Aire's first meeting chaired by a resident and attended by department heads who brought many helpful suggestions on a safety campaign in the home.

Homestyle dining rooms became "in" at House in the Pines, Easton and Catonsville, due to the special efforts of the dietary staff-tablecloths, lazy susans with salt substitute and pepper shakers, occasional flowers and meals served without trays. The addition of choice through special buffets and a salad bar on wheels presently are being tried. These special efforts combined with nursing staff's encouragement in several facilities have dramatically increased dining room attendance...

Mae Young, Margaret Demsey, George Fleming and Charles Magenta (seated) are among the increased number of Hamilton Nursing Center residents now socializing in a living room more like home than 3 months ago. Project started by all departments to get residents out of halls and into living room. Maintenance supervisor (standing) Hank Lindhorst built the fireplace and the aquarium-planter in the foreground. Residents finished off rocking chairs and planted cuttings in planters. Housekeeping rearranged furniture so residents would be encouraged to socialize. The round rug was added to give a touch of warmth.



American Health Care Association Journal-July

resident independence, .antity, choice and social interaction.

To get more specific about frustrations, kicking off the new weekly Happy Hour at Randallstown Convalescent Center appeared to be a simple project but it actually took many steps to get the staff and residents ready. The Action Plan (Figure 1) incorporates all steps to be accomplished prior to the New Year's Eve start. The steps paid off, as over 80 of the

skilled nursing center's 200 residents showed up for the evening event, enjoying the alcoholic beverages and sounds of a brass band. What contributed to Randalistown's success was that the staff's action plan did not jump into starting a new idea without carefully preparing the home.

1. Checking staff perceptions—to see how they viewed the program.

1. Communicate plans to staff

(Newsletter, word of mouth

Resident Council Invitations

(Booze, party favors, set ups)

6. Transportation of patients to

7. Return of patients to rooms

intercom, meetings)

2. Physicians Permission

3. Purchase Supplies

5. Distribution control

4. Entertainment

a. Name tags

b. Talley

party.

8. Clean ப

(Local papers)

residents

3. Introduced idea slowly to whole advance-which residents would individually.

best fit for the task.

5. Checked all resources in materials be there to do the job?

obstacles and provine coordination later. between departments.

taken, new programs often have met with. Filling the seats of the dining room at the lack of full resident or staff support. House in the Pines, Catonsville was not residents' and staff's traditionally low excited. Some residents asked by staff to expectations of what residents could come to the dining room for the first

Figure 1

Action Plan

Objective: Involve 50% patients on a weekly basis beginning 12/31

1. Department heads

Administration

2. Delores, Lolly, Judy

3. Pete (Maint.)

(Activities)

5. Department heads

6. Nursing and volunteers

Housekeeping, residents

spec at program during May.

far in some homes have been low

time ago in the "Resident's Quality of others?"

Ann (Dietary)

Front office-invitations

4. Delores-Dept. Head Asrt.

(End Pesults, How Much, How Soon, How Will I Know When I Get There?)

Due Date

12/17

12/22

12/17

12/19

12/19

12/19

12/30

12/31

12/31

resident hosted birthday parties, a Radio Shows, ten making special efforts

resident sponsore, art exhibit and a staff to involve residents in roles of

behavior modifiction course on responsibility, lix with cooking clubs and

of 1,400 residents attended at least one of truly how many residents and staff are

The Family Councils started at four - department heads and administrators are

ignigated by a color of oil order of labove concerns. Some programs will be

Individual family phone calls to continued or modified others dropped.

department heads after the first meeting. New programs will be added to involve

Another home alleviated many dietary more residents and staff. Workshops will

complaints after a session explaining the continue to facilitate the exchange of nine dietary variations on a meal menu lideas between homes. Education efforts

and soliciting positive suggestions from will continue. Activity programs will be families. The problems encountered thus measured in terms of concrete results

attendance and difficulty in dealing with daily? What choice of programs are of-

a minority of outspoken complainers in a fered? Does the therapeutic design en-

What started as a special effort a short more independent and involved with

Lite" is continuing to pick up steem. The long term goal efforts to

Program ideas started in one MSC nome - encourage greater resident independence,

to increase residint independence, identity, choice and interaction is to

identity, choice and interaction are make these an every-day part of all MSC's

spreading to others. The May newsletter operations, An important foundation has

for MSC's ten Maryland homes indicated been built. The momentum has just

is a right to be wide in new developing six-month. Quality of Life

the plane with the gram plans which will address the

Close to 700 family members and friends MSC is being careful not to lose sight

encouraging residents' independence, four with family councils.

of the idea and whose skills were 34 residents who had the potential for greater self care were previously living with less able residents throughout the staff-making sure they were aware nursing center. Their beds were made for of and supportive to the idea. them, food brought to them and 4. Selected target audience in assistance in dressing was provided. A separate nursing unit was created for benefit, communicating to them these residents with the goal of creating their independence in self care. After the move, residents were encouraged to make advance-will all the staff and their beds, get dressed and eat in the dining room. There was much initial 6. Formulate detailed plan and resistance. After a slow start, with four timetable-all steps worked out residents coming to the dining room, the ahead of time to lessen surprise number grew more than six fold a month

In encouraging residents to be more Where the above steps have not been unexpected social problems to overcome. Another obstacle was overcoming the simply a matter of getting the staff 2. Selected key people-from all really do for themselves. At Caton Manor time were afraid they would not know der itments, who were supportive. Nursing Center, a 184-bed skilled facility, anyone and that they might not be

How to Evaluate

1. Spot check with residents

3-11 shift.

for all patients.

5. List compiled

3. If supplies are on hand.

Entertainment on hand.

6. Number in attendance.

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being reached by this effort. MSC

. . . how many residents are reached

courage a cross section of residents to be

5. Shift Supervisor

8. Appearance of area

2. Talley sheet, compile residents

1. Permission obtained or denied

who will attend 12/26 done by



Every week, 8 different Cator Manor Nursing Center residents visit their local community pub for lunch as guests of 4 staff members. Program encourages resident independence and is apportunity for staff in all departments to relate to residents on social level



Harry Bowie, Dorothy Lumpkin, Bertha Campbell, enjoy the brewed coffee and doughnuts served every morning to other residents by Martha Pangaro, resident. Her cafe has become a popular meeting place for residents and a comfortable opportunity to establish new social relationships.

Everybody was shaken by the change In examining this data, three major in their lives . . . much of what is experiairced by the people we care for. A much heard comment was "it's easy to intellecrualize about our residents' problems, but wow, feeling them adds another dimension to knowing what it's really like to be old." All these handicaps chop away at our residents' level of independence,

Having experienced the impact of physical handicaps on our residents' lives, the next major focus in our workshops was looking at our personal lives and how moving into our nursing home would further affect the quality of our life. As part of the sessions, MSC's management members were asked to list 20 personal experiences in the past week which gave them an important sense of independence, identity, choice, routine and social

Examples were: Independence-"Work, earning one's own way, driving, going to a nice restau-

identity, choice and interaction.

Identity-"Keeping one's own house, cooking, active in local charities." Choice-"What I eat, buying clothes, who I live with."

interaction with others.

Routine-"When I eat, shower before Interaction-"Having friends over for drinks, family for dinner, playing

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1. That two-thirds of the experiences which made up our participants' lists were not available in our nursing homes.

2. That everyone's list had different his sense of independence, identity, choice and interaction. This implied that we had to look hard at our nursing home's programs to make sure they recognized the same

heterogeneity among our residents. 3. Personnel in all our departments had an impact on these needs. The next step by MSC management over the 90 days following. The reasons

independence, identity, choice and interexperiences deemed important to action. These were ideas in which all departments could play a role. Also, they were ideas which could be done with little added cost and within the framework of existing staff resources. Rather than moving on all ideas from

experiences not in our homes, and

brainstorm how they might be included.

Looking at the background of our

residents, MSC personnel developed a

starting Quality of Life inventory of over

200 program ideas we could try in our

homes to encourage greater resident

the workshops at once, each facility team picked three ideas to get off the ground was to look at the two-thirds of the listed for this was not to deter from the success

About the Author and Photographer

The author of this article, Larry Akman, is Quality of Life Coordinator for Medical Services Corporation. He has been the catalyst for management efforts by all disciplines in the facilities and at the corporate level to encourage greater resident independence, identity, choice and social interaction. He joined the long term care field and MSC in June, 1973, upon receiving M.B.A. from Harvard

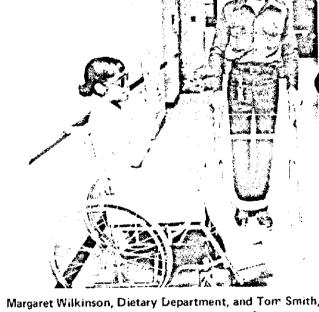
Jerome L. Fine, R.Ph., Pharmacy Consultant for MSC, is a member of the Board of Directors of the American Society for Consultant Pharmacists. His photography for this article demonstrates a philosophy of total involvement with the staff and residents of the facilities. Mr. Fine graduated from the University of Maryland School of Pharmacy and is continuing in graduate studies

Article by Larry Akman

Photographs by Jerome L. Fine

W strainers the constrained Earling North लेल अनेता करिता The street of th

at March Workshop to discuss implementation problems with Quality of Life projects underway. Posters in background note special efforts of facility teams to encourage greater resident independence, identity, choice and social interaction.



Assistant Housekeeping Supervisor, at Randallstown Convalescent Center experience what it's like to be old and handicapped "ke many of our residents. Ms. Wilkinson is trying to pass the time of day by squinting to read a small print newspaper wearing glasses simulating the eyesight problems of our residents. This is part of an educational effort to get our staff to feel the impact of impaired eyesight, hearing, speech and being in a wheelchair. There's no substitute for feeling what it's like.

"of course, our home is the best." But individually experienced eyesight, really, we must see through the eyes of hearing, speech, and ambulation our residents to truly answer this critical disabilities by the use of varied devices.

day long high level workshops at MSC a course of a day. Some of the starting last July, by facility management participants who were restrained in a teams (administrator, nursing director, wheelchair wore special eyeglasses, eardietary supervisor, activities-social plugs, and tape over the mouth simulating services director, housekeeping and resident's sight, hearing and speech probmaintenance supervisor) and corporate lems. They were placed isolated in a busy support personnel (president, regional hotel lobby (site of the meetings) and directors, and program consultants).

Key to the formation of these they could hardly read. For 45 minutes workshops and MSC's "Quality of Life" they were totally isolated. Hotel cusstrategy were two outside well-known tomers ignored them. At one point, a professionals in the field of aging, Dr. Ben participant experienced the humiliation Ashcom and Dr. Ralph Beren of the of the public's feeling sorry for him when Institute for Research in Continuing a hotel patron dropped a dollar in his lap. Human Development. They worked Some participants experienced how closely with all key personnel in MSC hard it was to go to the coffee shop for a Larry Akman, MSC Quality of Life the way and never made it. Coordinator, in 'eveloping the efforts

that have unfolded. management actually experienced this cards were too small and they could not loneliness from isolation, anger over the question through simulation of a variety hear their partners. of experiences as residents. Participants Others experienced what it was like to others.

They were then asked to perform an This became the focus of a series of activity our residents might experience in given a newspaper with small print that

phone and could not make out the numbers on the dial.

Another participant with obstructed vision, hearing and speech in a wheelchair became very disoriented trying to find his way back from a strange point in the hotel because he could not make out the details on the walls and all the halis colors looked the same. He later commented, "it must be frightening for a new resident in our nursing home who can't facilities: Earl Linehan, President; Arnold drink with a walker, feet tied, obstructed see so well to get around. If I were him, I Richman, Vice President-Operations; and vision and speech, They got tired along wouldn't go far from my room." In general, 80 participants experienced a One pair of participants were kicked variety of feelings from their handicapped out of the hotel gift shop because the experiences...humiliation from the Early meetings of MSC's leadership proprietor was afraid with their poor public's reaction, fear that they might get last fall explored the question, "what is it sight and walkers they would damage her hurt, anxiety of when the experience like to be old, handicapped and in a fine glassware. Other MSC participants would end, tiring fast from coping with nursing home?" Administrators, were frustrated playing cards with ob- physical handicaps in getting around. department heads and corporate structed vision and hearing because the defeated by their loss of independence, less of physical strengths and many

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wear a wet diaper for an extended period of time, limulating the problems of incontinent residents. Aside from physical ical discomfort, participants felt humiliated wearing a disper. One individual who was in a wheelchair and whose sight was obstructed (with vaseline rubbed over glasses) was overly frustrated when given a dime to make a phone call at a darkly lit pay phone. She could hardly reach the

> was taught by the University of Maryland's Edna Stillwell and sponsored by the Maryland Office on Aging. It was

openly received by others at a table. The nursing staff, after discussing this, tried to encourage new diners to come in pairs with roommates or friends to lessen any xiety of not being accepted. Also, care had to be taken to seat new giners with compatible residents, and not to have anyone sit in a seat regularly occupied by spingore one form new dilers wile resistant to make their room because their pursing assistant would not be cose to assist them to the follet. This was overcome by more nursing assistants being in the dining room at meal time.

All Staff Must Be Involved

that MSC facility teams have stepped up their educational efforts in this area.

minutes out of the regular daily schedule residents. to work with that individual. Participants brought about some exciting behavior changes in residents. The behavior of

many residents who hadn't walked, eaten in the dining room or participated in an activity since they entered the home, were suddenly accomplishing the tasks due to the special behavior modification efforts of nursing, housekeeping, and dietary assistants. Two other MSC homes hosted a special on-site pilot course for nursing, dietary, and housekeeping assistants on "The Psychosocial Aspects of Aging." Topics included the aging process, understanding resident behavior and reality orientation techniques. The course

received with tremendous interest by the Over the fast six months, close to 30 percent of MSC's Maryland Staff has participated in some intensive psychosocial educational experience.

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Residents Estelle McGlynn and Catherine Ringgold develop a new identity as

the house artists after completing a college art therapy course given off site at

College instructor. Resident artwork exhibit was held following the course.

Fifty-cent Maryland State Lottery

tickets recently have been added to

the store at one home for big

gamblers. The store has saved many

staff hours on resident errands.

Twenty more able residents at House

in the Pines, Catonsville were en-

couraged to be independent and out in

the community by regular shopping

trips in the protected environment of a

Over 50 residents were encouraged

to build on their past skills by sewing

at House in the Pines, Bel Aire and

Catonsville, recently when they

created beautiful bonnets for the

homes started doing the morning radio

program over the public address

system. The show features the day's

weather, a few news items, activities

schedule and sometimes a note of

recognition for a resident. Another

role to build our resident's identity.

Lots of Frustrations

While these individual successes were

very exciting, we weren't without our

frustrations. Approximately four months

after the a program ideas started, we

reviewed our progress. It was agreed

getting a new idea successfully off the

ground took much more advance

preparation than anticipated. Also, raising

the expectations of ourselves and our

residents for what could be accomplished

met with resistance in some of the new

programs that were designed to increase

Resident "Disc Jockeys" at five

nearby enclosed shopping mall.

Easter holidays.

Randallstown Convalescent Center by Varia Rekmeyre, Catonsville Community

, some chairs previously empty are

now filled. All are efforts to increase

resident choice and social interaction.

Catonsville Community College has

brought college courses into five

homes giving residents opportunity to

A "store on wheels" started in five

homes, offering the resident an impor-

tant "choice" in buying sundries,

snacks, stationery and small gifts.

build new interests in music and art.

A close relationship with

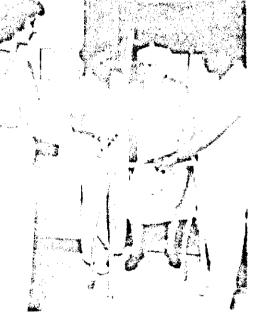
Part of the effor to encourage greater. Residents who are unable to get out are offered the independent opportunity resident independence, identity, choice to shop and a choice of sundries, snacks, stationery, small gifts off the House and interaction in a nursing home rests in the Thes, Faston "store on wheels." Recently, one of homes added 50 cent with the skills and awareness of all staff. State lottery tickets to product line for residents who are "big gamblers." Has in their everyday jobs. It is for this reason cut down on much staff time previously devoted to chores.

Future plans include a continuation of MSC homes also are directing Quality "Better understanding our residents"—the above educational experience. Future—of Life efforts to increasing the level of behavior and how to encourage their plans include a continuation of his above mesident social interaction with families.

independence" was the goal of a very — educational efforts as well as a new — MSC homes have stepped up new ways to successful eight-week. Catonsville course for professional nurses and activity, attract, family visitation other than the Community College Course taught by directors on the drawing boards. This traditional hospital like visit. Looking at instructor Tobi Rice, exclusively for 20-hour pilot course entitled "Counseling the combined May program efforts of nursing, dietary and housekeeping and Therapeutic Techniques for the MSC's ten Maryland homes indicated assistants. The on-site course developed Elderty " is being developed in residents' families and friends were with the close cooperation of MSC scaff conjunction with Catonsville Community invited to a Mother's Day bazaar and included actual application of behavior. College. It will emphasize skills in group. craft sale, Mother's Day buffet, Family modification steps to influencing resident counseling, reminiscent therapy and Councils, Happy Hours, a Potluck Picnic behavior. Each participant picked a reality orientation which participants car and Barbecue, a Hawaiian Luau, resident to work with and took ten apply in their daily contact with. Memorial Day picnics, lawn parties and an old fashioned ice cream sundae party,

Residents are encouraged to assume roles of responsibility. Resident Virginia Keller, assisted by Joyce Tami, House in the Pines, Catonsville Activity Director, does morning radio show for other residents over P.A. system. Program features the date, news items, daily activity calendar and special news on residents and staff.





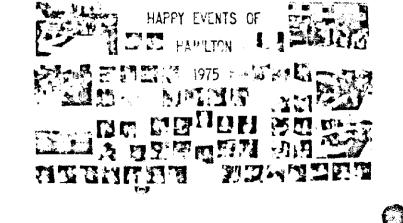
Irma Gibney is encouraged by Director of Nursing Lura Whatmough to walk independently. Vivien Builey and of Haranton's special on-site 8-week

Shirley Fettiford were class members course for nursing assistants on "How to nine with Happy Hours, ten with Morning begun. en lourage our resident's independence."

Bonnie Levin, House in the Pines-Belvedere Activity Director, and Ray Downs, Administrator, introduce agenda for third Family Council meeting. The session offers an opportunity for facility to communicate special program efforts to family and to solicit support. Family suggestions are encouraged. Week after first Family Counci! meeting, time consuming calls to department heads from families dropped 75 percent. Three other homes have since added Family Councils.

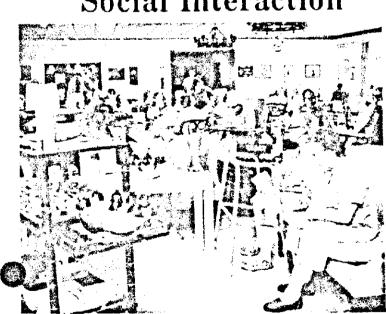


For families and visitors . . . "seeing is believing." Hamilton Nursing Center uses collage of pictures at its entrance to let guests see how re-dents keep active . . . the graphic results of the Quality of Life effort. Visitors are not always present when all these things happen. Picture of yacht outting, attended by one third of residents, highlights home's efforts to



get residents out into community.

Social Interaction



at twice a week Happy Hour Men only! A touch of the old days as Randallstown Convalescent Center's administrator, Mike Reitz, and maintenance supervisor, Pete Ryals, have quadrupled attendance at their bi-monthly men's stag.

therapy, bathing, taking medicine and claims not to have enough time to take sleeping. How I wish my grandchildren me. The choices in my life seem to and friends would visit more often. have vanished. My grandchildren used This is a very quiet place compared to to run through the door of my house on Sundays looking for their favorite cookies. Now, I have no kitchen to bake my favorite recipes for them. The walls around me are no longer the ones to my home which I spent 40 years

"Much time passes in between the

my old neighborhood where their home. They are with us for longer something was always going on in the streets, I feel very alone." than an average 8-day hospital stay. Their niedical care, our setting has the very The above illustrate the dilemma of iniportant job of providing for the continuity of a resident's life ... his

many of our residents. Though we try in our setting to give the best of care, an institution is not like hame. Our an important part of my lith is residents' lives change dramatically. They lose much of their past independence, identity, choice and social interaction.

Is our nome really providing the best

"Quality of Life" for our residents? It is The traditions and regulations that leasy for us, as professionals who are physical coutines of waking up, Pating, Shape Gur environment have created a working very hard in our facilities, to say

independence, identity, choice and social

hospital-like setting where there is a great

focus on our residents' physical needs.

These are important, but there is an

For most of our residents, our place is

needs are different. In addition to

added dimension to our setting.

American rigatifi Care Association Johrn il - 2019

creating. The nursing home is very

huspital-like, with long corridors and

many white uniforms. Much that was

More than 40 percent of Hammonds

residents socialize, drink beer and wine

American Health Care Association Journal - uly

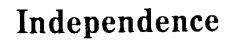
interaction.

gone . . . who am 12

Identity

Quality of Life:

A Sense of





bar on wheels" at House in the Pines, Easton.

Choice

Tac Kirby is one of the residents encouraged to pursue his past occupational interest of gardening.

Every nursing home should convey to identity, choice and social interaction. These are worthy goals. They CAN be

a "Quality of Life" effort begun 12 months ago by the key staff members of all departments in 10 nursing homes owned by Medical Services Corporation. The vision of all involved was a recognition that residents entering a nursing home give up a lot and that we needed to challenge all that we do to develop ways to encourage the independence, identity, choice and social interaction from our residents' past.

To understand the significance of these psychosocial factors, we must push ourselves back for a moment and examine the experience of being in a nursing home from a resident's eyes. Living in a nursing home is not the first choice for most residents. Residents are there because a physical or mental crisis in their lives has caused them not to be able to care for themselves independently.

who just had a stroke

Let's think of ourselves as a resident

"I, (your name) am suddenly in a nursing home and paralyzed on my right side. My life has channed. Much

of what I could do for myself three

me ... taking medicine, cooking, dressing, bathing, keeping house and getting a glass of water. I have to even wait for Mary, my nurse, to help me get around. I am no longer the independent person I used to be.

"I used to eat what I wanted to in my own home, but now I must eat what is given to me. I used to wake up late and have breakfast at 10:30 a.m. watching my favorite TV show, but now I must awaken at 7:30 a.m. to have breakfast, because that is when it's served. I used to go outside after dinner for a stroll, but now the staff

BALTIMORE	COUNTY OFFICE	OF PLANNING	AND ZONING	
	County Office 111 W. Chesap Towson, Maryl	eake Avenue and 21204		
Your Pi	etition has bee	n received	* this 14	day of
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* This is not to be interpreted as acceptance of the Petition for

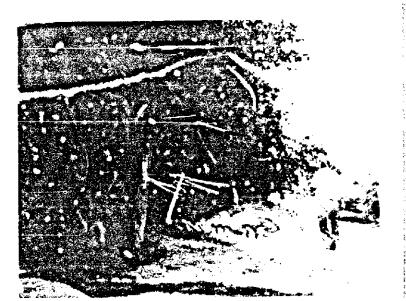
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FOR: Advertising and Posting for Case No. 80-77-X	FOR: Filing Fee for Case No. 80-77-X
RECEIVED FROM: MSC Corporation	RECEIVED MSC Comporation
AMOUNT \$1.1.75	AMOUNT \$50.00
DATE September 10, 1979 ACCOUNT 01-662	DATE AUGUST 11, 1979 ACCOUNT STATE 01-662
BALTIMORE COUNTY, MARYLAND OFFICE OF FINANCE - REVENUE DIVISION MISCELLANEOUS CASH RECEIPT	BALTIMORE COUNTY, MARYLAND OFFICE OF FINANCE REVIEWE DIVISION MISCELLANEOUS CASH CECEIPT NO. 83109

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CERTIFICATE OF PUBLICATION

PETITION FOR SPECIAL ZONING: Petition for Special Exception for Convalescent Home-LOCATION: North side of German Hill Road, 214.37 feet West of

Beverly Road, 214.37 feet West of Beverly Road

DATE & TIME: Tuesday, September 11, 1979 at 1:00 P.M.

1'URLIC HEARING: Room 106, County Office Building, 111 W. Chesapeake Avenue, Towson, Maryland

The Zoning Commissioner of Bal-timore County, by authority of the Zoning Act and Regulations of Baltimore County, will hold a public hearing:
Petition for Special Exception for 180 bed convalescent home
All that parcel of land in the Tweltfh District of Baltimore Countries. Begining for the same at a point on the North side of German Hill Road, 214.37 feet from Bevery Road. Being known as Lot 5 as shown on Plat No. 2 of Beverly Farms as re-corded in the Land Records of Bal-timore County in Plat Book 4 Folic

Saving and excepting all that por-tion currently zoned DR 5.5. Also known as 7308 German Hill

Road.
Deling the property of Robert M.
A. h. as shown on plat plan filed with the Zoning Department
Hearing Date: Tuesday, September 11, 1979 at 1:00 P.M.
Public Hearing: Room 106, County Office Building, 111 W. Chesapeake Avenue, Towson, Maryland, By Order Of
WILLIAM E. HAMMOND,
Zoning Commissioner

TOWSON, MD., August 23 , 19 79 THIS IS TO CERTIFY, that the annexed advertisement was published in THE JEFFERSONIAN, a weekly newspaper printed and published in Towson, Baltimore County, Md., and in the county are county. pr one time successive seeds before the 11th day of ____September_____, 19_79_, the first publication appearing on the __23rd ___day of August_____

Cost of Advertisement, \$_____

30-77-X

CERTIFICATE OF POSTING ZONING DEPARTMENT OF BALTIMORE COUNTY

Towson, Maryland

	
Posted for: Leteler, an American Petitioner: Location of property: 215 Leteler.	Date of Posting 3/2 7/79
Posted for: Letsler, ky	at Gotte en Cuir
Petitioner: Mark The Port	1 2/1/2/ 2/12/14
Location of property: 15:15 Seeman	,
Location of Signs: Land Land	13 Charry Sonoren Hell at
reposett Redgerhang Rd.	
Posted by Simplify	Date of return: 3/3//7/
Posted by 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	. IMME UI ICIUIII



Baltimore County
Department of Permits and
Development Management

Development Processing
County Office Building
111 West Chera cake Avenue
Towson, I aryland 21204

July 1, 1998

Mr. Steve Schoendienst The Planning & Zoning Resource Corporation 2212 N.W. 50th Street Suite 245 Oklahoma City, OK 73112

> RE: Heritage Center 7232 German Hill Road 12th Election District

Dear Mr. Schoendienst:

Pursuant to your letter of June 18, 1998 regarding the above referenced property, please be advised of the following information.

The subject property is currently zoned D.R.-5.5 (Density Residential, 5.5 dwelling units per acre) as per the official Baltimore County zoning map number SE-2E (copy enclosed). The latest zoning classification was approved in 1996. The use of the property for a nursing home is permitted by special exception (case number 80-77-X, granted 9/26/79) under Section 1B01.1.C of the Baltimore County Zoning Regulations. For information pertaining to the certificate of occupancy, please contact John Reisinger at 410-887-3610.

In addition, Baltimore County Code Enforcement has advised that there are no current or outstanding zoning violations on the subject property at this time.

I trust that the information set forth in this letter is sufficiently decilled and responsive to the request. If you need further information or have any questions, please do not hesitate to contact me at 410-887-3391.

Very truly yours,

Bruno Rudaitis

Planner II Zoning Review

BR:scj

Enclosure

THE PLANNING & ZUNING RESOURCE CORPORATION
2212 NW 50TH STREET, FLETE 246 * ORLAHOMA CITY, ORLAHOMA 73112
TOLL-FREE TELEPHONE 1.800.411.2010 * FAX 1.405.840.2608

To Whom it May Concern:

We are preparing a due diligence report. Prior to a proposed loan, our client is concerned with certain aspects of the Site as listed below. As a first preference, our client would like a detailed zoning verification letter on your jurisdiction's letterhead. As the second preference, would you please respond and return your answers by FAX? Finally, if there are severa time constraints, would you please call in your answers?

SITE ADDRESS: 1232 Genner, Hel Food, Hertoge Center) Baltimore
Source Designation and Brief Definition:
D.R. 55 () cosity Residential S.S dwelling units per acre)
IS THIS PROPERTY IN ANY SPECIAL, RESTRICTIVE, OR OVERLAY DISTRICT?
NO • V (Please explain): DO 5, FCIAL PERMITS OR CONDITION(S) APPLY WITH THIS PROPERTY?
YES - NO - (Please explain): Specie Exception Case # 80-77-X
DOES THIS PROPERTY ABUT RESIDENTIAL OR DOES ANY OTHER ZONING/SITE EFFE
THIS PROPERTY'S STANDARDS? YES - NO - X (Please explain):
WAS THIS DEVELOPED WITH SITE PLAN APPROVAL?
YES - X NO - (Please explain):
WAS THIS A PLANNED UNIT DEVELOPMENT?
YES - NO - X (Please explain):
WERE ANY VARIANCES GRANTED? YES - NO - X (Please explain):
DO YOUR RECORDS SHOW ANY OUTSTANDING BUILDING CODE VIOLATIONS?
YES NO (Please explain): (#/0) 89? - 3957
DO YOUR RECORDS SHOW ANY ZONING ORDINANCE VIOLATIONS?
YES - NO - X (Please explain):
EFFECTIVE DATE OF ZONING CODE? OR DATES OF LAST REVISION?
Sept. 1997 *
WOULD YOU PROVIDE A COPY OF THE CERTIFICATE OF OCCUPANCY?
YES - NO - X (Please explain): IF NOT, WOULD YOU PLEASE PROVIDE A NAME AND NUMBER OF SOMEONE WHO
COULD?: John Reisinger (410) 887- 7610
어느 그 그렇게 하는 살이 얼마는 사람들이 가지를 하는 것이 되었다. 그는 사람들이 가장하게 되었다. 그리는 사람들이
NAME: Bruno Rudeitic DATE: 6/30/93
TITLE: Planer II PHONE: (US) PP7-7381
JURISDICTION: Baltimere County, MD ADDRESS: M. W. Chesepeak, Ave. ZIP: 21104
ADDRESS: III W. Cheseyeas: Ave. ZIP: 2/3:44
그는 물리의 근로통과 하다고 있다. 작곡하는 이 휴대의 그리는 이 그는 그리는 물리를 통하는 것을 받는 것이 되었다.

Thank you!

NATIONAL PLANNING AND ZONING CONSULTING SERVICE

(Z) P

Printed with Soybean link

